

CENTRAL PCN ANNUAL REPORT

APRIL 2021–MARCH 2022



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EXECUTIVE SUMMARY AND INTRODUCTION

This report contains the key achievements and highlights of Central Primary Care Network (PCN) for the year April 2021 to March 2022

It is indeed an honourable responsibility to represent and support the 13 GP practices looking after over 44,000 patients in the heart of Bolton. Each year poses its opportunities and challenges. I take pride in sharing that our practices are working collaboratively with each other as well as local health service providers, including Bolton GP Federation.

We have been responsive in pro-actively supporting the Covid vaccination campaign as the practice staff have spent a lot of time and effort in inviting and booking the patients. Our network worked on and implemented a hub and spoke model – the vast majority of vaccines were delivered by the hub (Bolton GP Federation) and several practices acted as spoke sites to administer the vaccine with bookings open on the national booking system, as well as having the ability to cope with any walk-in patients.

Although some of the requirements for quality achievements were relaxed by NHS England, in view of added workload for the Covid vaccination campaign, our network planned and supported the looking after of vulnerable patients by ensuring that a high number of those with learning disabilities and severe mental impairment, were seen and reviewed face to face, ensuring that their health and wellbeing was looked after.

We take pride in our network team members who have joined us through the Additional Roles Reimbursement Scheme (ARRS), including our Pharmacists, Paramedics, Pharmacy Technicians, Physiotherapists, Social Prescribers, and Mental Health Practitioners. Working across several practices with different computer systems is indeed a challenge which many have overcome diligently, showing resilience and flexibility. Here I would particularly like to thank our Network Manager, Matthew Mann, for planning and managing the workforce.

It has been very stimulating to see some of our team members working diligently and taking their level of ownership for an allocated piece of work to the next level and championing a cause. Our networks' first paramedic, Sharron Robertson-Taylor, championed the cause of looking after vulnerable patients with learning disabilities and undertook reviews across all 13 practices, working on three separate computer systems for the vast majority of these patients, either at the GP practices or in their homes. Similarly, our new paramedic, Tania McManus, worked with patients having mental health conditions. The way Hafeeza Bhaiyat has undertaken her role as the Senior Pharmacist shows her diligence, hard work and awareness of primary care. She has started

work on standardising some of the processes and procedures for practice pharmacists and provides them guidance and support.

The challenges in the upcoming year are to ensure that our performance is measurable along the national standards, and that we achieve the targets set in variety of enhanced services. Therefore, work is underway to map the requirements and ensure there are adequate staff numbers to handle the volume of work and to support the member practices in our network. A key focus for the year ahead, in addition, will be the work to start tackling health inequalities. Another aspiration is to work with system partners and bringing the extended hours appointments to an easily accessible building. We shall endeavour to ensure we surpass the seasonal influenza targets as well by identifying additional resources and admin time to support practices where necessary.

Finally, I would like to take this opportunity and express my gratitude to all our member practices and team members for their support and teamwork.



Dr Adil Khan
Clinical Director
Central Primary Care Network

DELIVERING THE DIRECTED ENHANCED SERVICE (DES)

The Network Contract Directed Enhanced Service (DES) was introduced during 2019 and will remain in place until at least 31 March 2024.

For 2021/22, the Network Contract DES Directions came into force on 1 April 2021 and, following participation in the DES, the requirements on practices and Primary Care Networks (PCNs), as outlined in the Network Contract DES specification, have applied from that date.

The requirements for 2021/22 were themed around:

- Early Cancer Diagnosis
- Structured Medication Reviews
- Enhanced Health in Care Homes
- Social Prescribing

The pages that follow summarise the progress we have made in Central PCN towards these requirements during 2021/22.

DELIVERING THE DIRECTED ENHANCED SERVICE (DES)



STRUCTURED MEDICATION REVIEWS AND MEDS OPTIMISATION

- ✓ In place in care homes *and/or*
- ✓ For those with complex and problematic polypharmacy, specifically those on 10 or more medications
- ✓ Offer and deliver a volume of SMRs determined and limited by the PCNs clinical pharmacist capacity, *and*
- ✓ The PCN must demonstrate reasonable ongoing efforts to maximise capacity
- ✓ Ensure invitations for SMRs provided to patients explain the benefits of, and what to expect from, SMRs
- ✓ Ensure that only appropriately trained clinicians working within their sphere of competence undertake SMRs
- ✓ PCN must ensure that professionals undertaking SMRs have a prescribing qualification and advanced assessment and history taking skills, or be enrolled in a current training pathway to develop this qualification and skills
- ✓ Clearly record all SMRs within GP IT systems

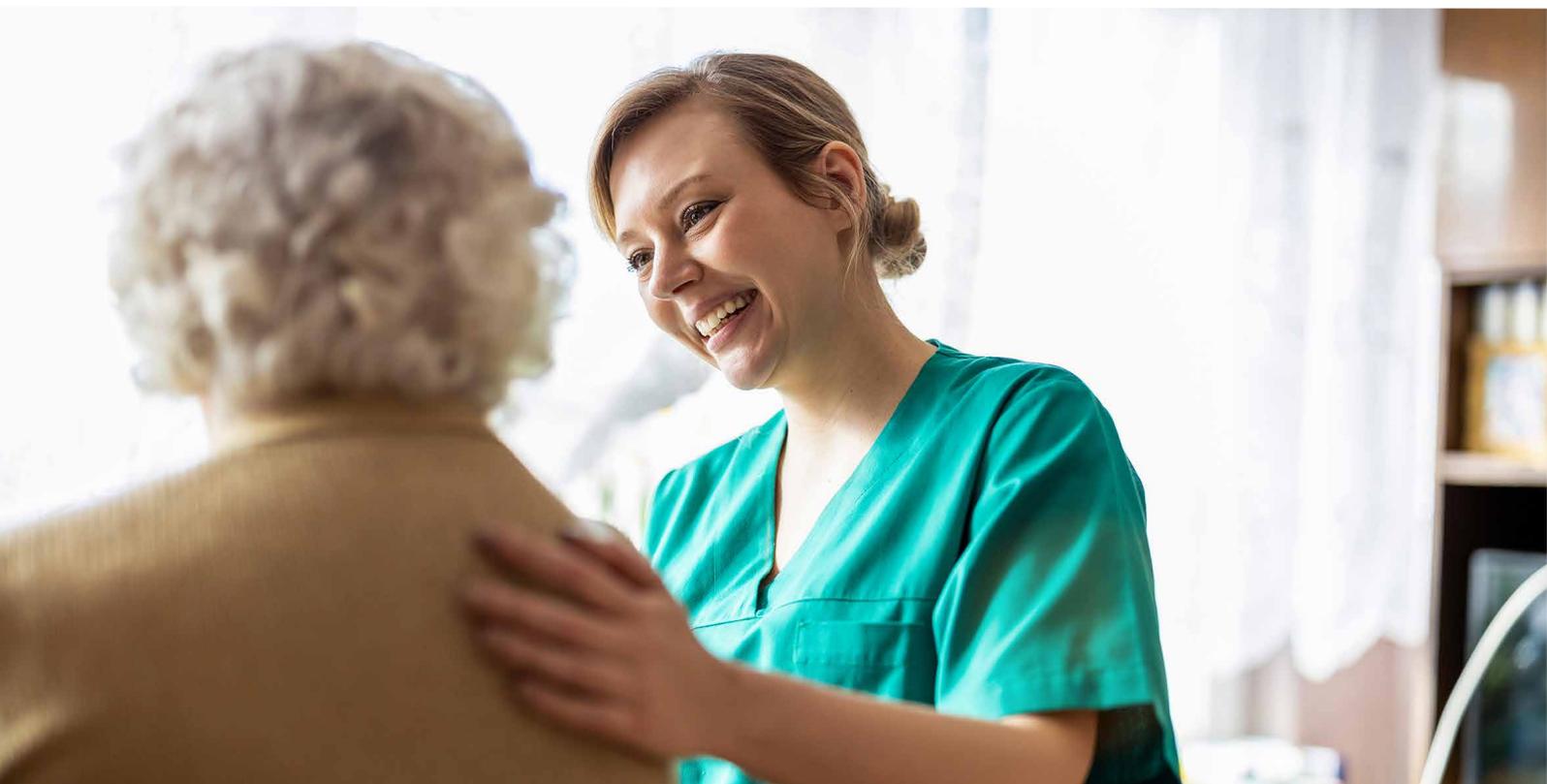


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DELIVERING THE DIRECTED ENHANCED SERVICE (DES)

ENHANCED HEALTH IN CARE HOMES

- ✓ Agree aligned care homes with commissioner
- ✓ Have a plan in place with local partners
- ✓ Support residents to register with a practice in aligned PCN
- ✓ Ensure lead GP in place per PCN
- ✓ Deliver MDTs with partners
- ✓ Develop personalised care and support plan
- ✓ Establish protocols for info sharing, shared care planning, use of shared care records, etc
- ✓ Deliver a weekly home round
- ✓ Develop & refresh personalised care and support plans
- ✓ Identify/engage in shared learning
- ✓ Accurately record care home coding on continuous basis



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DELIVERING THE DIRECTED ENHANCED SERVICE (DES)

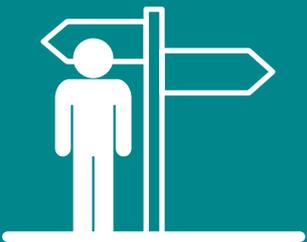


EARLY CANCER DIAGNOSIS

- ✓ Review referral practice for suspected and recurrent cancers and work to identify and implement specific actions to improve referral practice, particularly among people from disadvantaged areas
- ✓ Work with local system partners to agree contribution to local efforts to improve uptake in cervical and bowel NHS Cancer Screening Programmes and follow-up on non-responders to invitations.
- ✓ Requesting of FIT tests where appropriate for patients being referred for suspected colorectal cancer
- ✓ Use of teledermatology to support skin cancer referrals where available and appropriate
- ✓ Develop and implement plan to increase proactive and opportunistic assessment of patients for potential prostate cancer diagnosis in population cohorts where referral rates have not recovered to pre-pandemic baseline.
- ✓ Review use of non-specific symptoms pathways, identifying opportunities and taking appropriate actions to increase referral activity.



DELIVERING THE DIRECTED ENHANCED SERVICE (DES)



SOCIAL PRESCRIBING SERVICE

- ✓ Implement new process to enable college referrals
- ✓ Implement new process to enable NWS referrals
- ✓ Remind PCNs to refer at monthly PCN meetings
- ✓ Ensure coding tallies across Ardens and Elemental
- ✓ Monitor uptake using Ardens and Elemental



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INVESTMENT AND IMPACT FUND

The Investment and Impact Fund (IIF) was introduced as part of the amended 2020/21 Network Contract Directed Enhanced Service (DES). The IIF in 2021/22 had a number of suspended elements, due to PCNs focussing on the delivery of Covid-19 vaccinations to their populations. There were a number of targets which remained in place, focusing on preventative activity for cohorts at risk of poor health outcomes, and in doing so tackling health inequalities more directly and proactively.

In Central PCN:

Patients aged 65+ who received a seasonal influenza vaccination

Patient population: 2,775

Number of vaccinations: 2,022

% of patient population vaccinated: 73%

Patients on the LD register who received an LD health check

Patient population: 197

Number of LD checks carried out: 163

% of patients received health check: 83%

Number of patients referred to social prescriber

Threshold: 0.8–1.2%

Target number of referrals for lower threshold: 322

Number of referrals: 209 = 0.52%

DELIVERING THE ADDITIONAL ROLES REIMBURSEMENT SCHEME

The Additional Roles Reimbursement Scheme (ARRS) allows Primary Care Networks (PCNs) to access funding to support recruitment across a range of reimbursable roles. The intention of the scheme is to grow additional capacity through new roles, and by doing so, help to solve the workforce shortage and grow the expertise in general practice. It is not to fill existing vacancies or subsidise the costs of employing people who are already working in primary care.

During 2021–22, Bolton GP Federation successfully accessed all of its ARRS allocation on behalf of the six PCNs it supports. In Central Primary Care Network, during 2021–22, we recruited additional ARRS team members which included:

- Clinical Pharmacists
- Pharmacy Technicians
- Musculoskeletal (MSK) First Contact Physiotherapists
- Mental Health Practitioners
- Social Prescribing Link Workers
- Paramedics

The PCN team will be expanded further during 2022–23. Further details about the progress towards the requirements of each of the individual roles is provided in Appendix 1.

The Central Primary Care Network ARRS team:

CLINICAL PHARMACISTS

Habiba Ahmad
Hafeeza Bhaiyat
Muhammed Shafique
Talib Talib
Iqra Yasin
Karen Lee
Abeer Hashmi

PHARMACY TECHNICIAN

Kay Ross

MSK

Rituraj Patwardhan
Joseph Obese-Amaning
David Campbell

MHP

Biju Anthony

SPLW

Faye Halliwell
Arvind Adma

PARAMEDICS

Sharron Robertson-Taylor
Tania McManus

CASE STUDY

STRUCTURED MEDICATIONS REVIEW

Patient had stopped taking all of his medication after he had a heart attack.

Before conducting a medication review, I noticed the patient had not ordered his medication for a few months. I rang the patient to see how he was getting on with his medication, giving him the opportunity to be able to tell me in detail and share any concerns without any judgement. He felt comfortable to share with me that he had not been taking it. He told me that after his heart attack two years ago, he had started taking a lot of medication, and he couldn't see how it was helping. His view was that he had already had a heart attack, so what was the point in taking them. I understood his point of view – when a patient has a heart attack they are started on many lifelong preventative medications.

I went through each medication with the patient and explained the benefits of taking them in detail. I helped him understand why he should continue taking them. I also informed him of the risks of his decision – this was important to enable him to make an informed decision.

After speaking to the patient, he was very grateful as he said nobody had actually told him why he needed these tablets and what they were for. He felt he was just given a bag of medication after his heart attack without an explanation. He felt motivated and happy to take all of his prescribed medication after speaking to me.

I believe it is imperative that patients understand why they are taking their medication as this is an important factor in aiding compliance. Due to this, I always ask every patient when conducting medication reviews if they are aware of the indication. A lot of patients admit to not knowing why they are taking certain medication and I ensure I spend some time explaining the condition they are prescribed for and how the medication works for them.



Iqra Yasin
Clinical Pharmacist

CASE STUDY

STRUCTURED MEDICATIONS REVIEW

Trying alternative measures for a dementia care home resident before considering covert administration.

I also manage the medication for a dementia nursing home, where I complete covert administration forms for residents who are deemed to not having capacity after being assessed with a best interest meeting and mental capacity act.

I have authorised covert administration requests for 4 residents after assessing all factors, since starting my post in November.

This is done after a request from the care home as patients due to their dementia/poor health are unable to answer simple questions from care home staff and have been refusing medication without any justification. This is a process whereby I act in the best interests of the patient and authorise the care home staff giving medication hidden in food/drink and provide instructions for each medication for this to be done safely, as not taking their medication could be serious for their health.

I received a covert administration request from the care home for a 69-year-old patient. I always speak to the nurse looking after the patient first to gain more of an insight on the situation despite a completed mental capacity act form and best interest meeting being held. After a detailed conversation regarding the patient's habits with her medication, I found she refuses medication in the morning but has been taking the night-time ones without a problem. I advised to change the timing of administration from morning to afternoon and trial that first, as covert administration should only be considered as a last resort. The nurse was aware to call back if there were any issues after changing timing.

The staff had not called back since and patient has been taking all her medication.

It is very important to find out details before authorising this as covert administration is taking away the rights of the patient to consent. This is done after exhausting all measures and therefore, I made the right decision acting in the best interest of this patient by declining the request for covert administration at that moment in time.



Iqra Yasin
Clinical Pharmacist

STAFF FEEDBACK

Staff feedback is important to us. This year the staff working remotely and on location within our Primary Care Networks said...



Our staff tell us they ***“Feel supported by management”***

MENTAL HEALTH PRACTITIONER (MHP) FEEDBACK

The Mental Health Practitioners collected feedback during the last quarter of 2021/22 using a variety of different formats.

Since the team was established in 2018, practitioners have been collecting feedback via paper patient satisfaction questionnaires. However, response rates have been low. Coupled with this, Covid and estate challenges moved many appointments to telephone, meaning paper questionnaires were not appropriate.

With this in mind, the MHPs have been collating feedback using verbal qualitative feedback, online surveys, collating case studies and most recently have developed questionnaires set up through MS teams which can be e-mailed to patients via the GP Accurx system, which will become the main approach taken by the team going forwards.

Overall feedback

Between January and March 2022 in total 72 patient, carer and staff experiences were captured.

Satisfaction questionnaires

44 satisfaction questionnaires were collected. All responses were positive in the following areas:

- ***Do you feel your appointment was helpful today?***
- ***Do you feel the practitioner understood your current difficulties?***
- ***Do you feel you were given enough information and support for your current needs?***
- ***Would you want to see the mental health practitioner again if you had another mental health problem in the future?***

Common themes

Common themes emerging from all of the feedback collected were:

- **The expertise in mental health in a GP surgery was important**
- **Receiving help and support at a time when it was really needed**
- **Receiving psychoeducation was invaluable**
- **The knowledge of other services and signposting to the right service**
- **Patients feel listened to, heard, and understood by MHPs**
- **Having medication reviews is helpful**
- **Having more than 10 minutes**
- **Speaking to a mental health professional in a GP surgery is reassuring**

MENTAL HEALTH PRACTITIONER (MHP) FEEDBACK

Quotes from patients, carers and staff included:



"She is a highly skilled practitioner who has integrated well into the practice. I frequently receive positive feedback from patients." (GP feedback)

"I can't speak highly enough of him." (patient feedback)

"Excellent health professional who listened to me compassionately." (patient feedback)

"Very understanding and allowed me to speak as much as I wanted." (patient feedback)

"The most helpful person I have spoken to in the last 10 years." (patient feedback)

"She was amazing." (patient feedback)

"Brilliant in the support that he has offered and the discussions we have had." (patient feedback)

"I have been told top notch things about you and I agree... I give you a gold star for helping me!" (patient feedback)



COVID-19 PROGRAMMES

COVID-19 vaccination

The delivery of COVID-19 vaccinations for Central PCN began in mid-December 2020 following a collaboration agreement to run the clinic through a designated site at Lever Chamber Health Centre, which then moved to the Market Place in July 2021.

In the period between 1 April 2021 and 31 March 2022 the Central, Farnworth & Kearsley, Halliwell and Rumworth collaboration delivered:

139,717 vaccinations

198 clinics held between Lever Chambers & Market Place

174 bus/pop up clinics including Essa Academy, Victoria Square, Asda (Burnden Park and Farnworth), Bolton College/University and Moses Gate

1,577 housebound residents were vaccinated in their homes

14 care homes visited with **1,535** staff and residents vaccinated



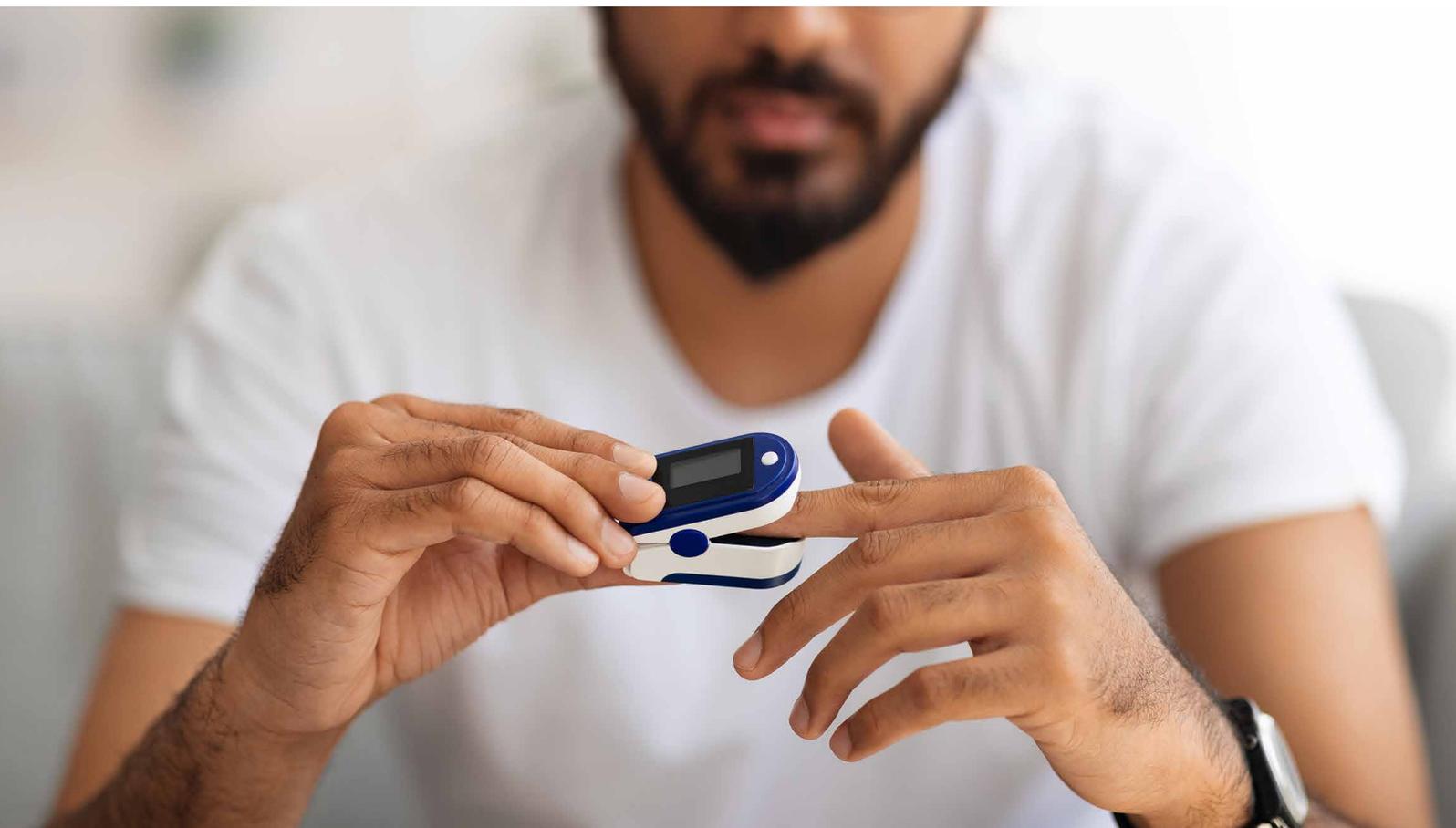
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COVID-19 PROGRAMMES

Pulse oximetry

To help support the demand on GP Practices during Covid-19, Bolton's NHS Foundation Trust established a 14-day oximetry pathway for patients who had received a positive Covid-19 test result. This included providing the patient with an oximetry machine at home to monitor their oxygen levels, with regular calls from a health professional and clinical decisions on admission to hospital for further observations/treatment should the levels drop.

The service offered by the trust included all initial patient and discharge discussions carried out by an Advanced Care Practitioner and training for the patients on how to use the machine and what to do if symptoms worsened.



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COVID-19 PROGRAMMES

Pulse oximetry

BETWEEN 01 APRIL 2021 AND 31 MARCH 2022

3,617 people were supported through the pathway.

175 people (**4.8%**) were sent to hospital with **115** (**65.7%**) of these being admitted for treatment.

A total of **311** patients from the Central PCN area received support through this pathway.

PATIENTS SAID

Very supportive and helpful team.

Great service, friendly helpful staff.

The team have been very supportive and kept in touch with me on a regular basis. I appreciate their help and care.

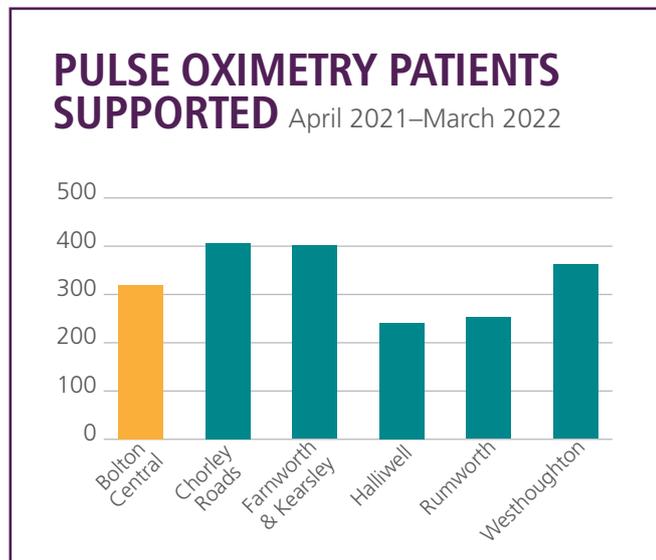
Everyone I spoke to was pleasant and polite. I was contacted on the day of my referral and the monitor was delivered the same day.

Everything was explained in detail and gone over again until I was happy with how to use it. When contacted by phone again everyone was polite and thorough.

I think that it's a brilliant service. The team offers support and reassurance at a scary time. Thank you.

It took away the stress for me so that I could keep an eye on my oxygen levels.

PCN	No. patients
Brightmet & Little Lever	484
Bolton Central	311
Chorley Roads	408
Farnworth & Kearsley	399
Halliwell	241
Horwich	432
Rumworth	255
Turton	653
Westhoughton	378
OOA	56
All Bolton	3,617



FINANCE

TYPE	B/F	INCOME £	EXPENDITURE £	BALANCE UNSPENT £
Core	23,188	71,536	-59,614	35,110
Ext Hours	0	68,675	-68,675	0
CD Funds	0	35,100	-35,100	0
Care Home	4,545	35,880	-35,880	4,545
Dev Fund	25,067	11,844	-26,891	10,021
I&I Fund	4,433	51,436	4,532	60,401
ARRS Fund	0	539,385	-539,385	0
Leadership Funds	0	36,840	-1,410	35,430
Extra CD Funds	25,523	99,306	-98,539	26,291
GRAND TOTAL	82,756	950,003	-860,960	171,799

REFLECTIONS AND PRIORITIES FOR 2022/23

It has been a busy year for our Central PCN, whilst practices are still recovering from the effects the pandemic has had on them and their patients.

This year we have welcomed to the PCN:

Dr Adil Khan – Clinical Director
Sharron – Paramedic
Tayyeba - Pharmacist
Iqra - Pharmacist
Joseph - MSK Practitioner
Kay – Pharmacy Technician

Tania – Paramedic
Arvind – Social Prescribing Link Worker
Abeer - Pharmacist
Karen - Pharmacist
David - MSK Practitioner

We have been successful in meeting a high number of our targets and have carried out some new and exciting projects with new members of the Primary Care Network (PCN) Additional Roles Reimbursement Scheme (ARRS) team, which haven't been trialled in the PCN before. This includes our two new Paramedics taking a lead on Learning Disabilities and Severe Mental Illness patients, which resulted in massive improvements on the care plans and physical health reviews for the patients.

We have been working on the implementation of a number of new specifications such as Cardiovascular Disease, Extended Access and Tackling Neighbourhood Health Inequalities. I look forward to continuing the partnership working across all sectors to improve the health of our population, whilst continuing to work on the original specifications.

We will also be focusing on the ARRS roles and looking at how we can recruit and embed more clinicians into the PCN to support our member practices.

I would like to thank each member practice for their continued support during 2021-2022 and I look forward to the coming year!



Matthew Mann
Central Network Manager
Bolton GP Federation

APPENDIX 1 ADDITIONAL ROLES REIMBURSEMENT SCHEME (ROLE REQUIREMENTS)

CLINICAL PHARMACISTS	
Ensure that the CP is enrolled in, or has qualified from, an approved 18-month training pathway or equivalent that equips the CP to:	
Be able to practice and prescribe safely and effectively in a Primary Care setting	
Deliver the key responsibilities outlined in section B1.2	
Ensure that each CP has the following responsibilities:	
Work as part of an MDT to clinically assess/treat patients using their expert knowledge of meds for specific disease areas	
Be a prescriber, or completing training to become prescribers, and work with and alongside the general practice team.	
Be responsible for the care management of patients with chronic diseases and undertake med reviews to proactively manage polypharmacy (through STOMP).	
Provide specialist expertise in the use of medicines whilst helping to address both the public health and social care needs of patients and to help tackle inequalities	
Provide leadership on person-centred meds optimisation (including conserving antibiotics in line with local antimicrobial stewardship guidance) and quality improvement, whilst contributing to the quality and outcomes framework and enhanced services	
Through SMRs, support patients to take their meds to get the best from them, reduce waste and promote self care	
Have a leadership role in integration of general practice with the wider teams to help improve patient outcomes, ensure better access to healthcare and help manage general practice workload	
Develop relationships and work closely with other pharmacy professionals across PCNs and the wider health and social care system	
Take a role in the shared care protocols, research with medicines, liaison with specialist and community pharmacists and anticoagulation.	
Have access to appropriate clinical supervision	
Each CP must receive a minimum of one supervision session per month by a senior CP	
The senior CP must receive a minimum of one supervision session every three months by a GP supervisor	
Each CP will have access to an assigned GP supervisor for support and development	
A ratio of one senior CP to no more than five junior CPs with appropriate peer support and supervision	

■ Complete
 ■ Ongoing

PHARMACY TECHNICIANS	
Ensure the PT is registered with the GPhC	
Meets the qualification and training requirements as specified by the GPhC to register as a PT	
Enrolled in an approved training pathway such as the PCPEP or MOCH	
Working under appropriate clinical supervision to ensure safe, effective and efficient use of medicines	
Undertake patient facing and supporting roles to ensure effective meds use through shared-decision making conversations	
Carry out meds optimisation tasks including meds administration, supporting meds reviews, and meds reconciliation. Where required, utilise consultation skills to work in partnership with patients to ensure safe meds use	
Support meds reviews and reconciliation for new care home patients and synchronising meds for patient transfers between care settings and linking with local community pharmacists	
Provide specialist expertise to address both the public health and social needs of patients including lifestyle advice, service information and help in tackling health inequalities	
Take a central role in the clinical aspects of shared care protocols and liaising with specialist pharmacists for more complex patients	
Support initiatives for antimicrobial stewardship to reduce inappropriate antibiotic prescribing	
Assist in the delivery of medicines optimisation and management incentive schemes and patient safety audits	
Support the implementation of prescribing policies and guidance within Primary Care settings through clinical audits, supporting quality improvement measures and contributing to the Quality and Outcomes Framework and enhanced services	
Work with the PCN MDT to ensure efficient meds optimisation, including implementing efficient ordering and return processes, and reducing wastage	
Supervise practice reception teams in sorting and streaming prescription requests to allow CPs and GPs to review the complex requests	
Provide leadership for meds optimisation systems	
Provide training and support on the legal, safe and secure handling of meds, including implementation of EPS	
Develop relationships with other PTs, pharmacists and members of the MDT to support integration of the pharmacy team across health and social care	

■ Complete
 ■ Ongoing

MUSCULOSKELETAL (MSK) FIRST CONTACT PRACTITIONER	
Has completed an undergraduate degree in physiotherapy	
Is registered with the Health and Care Professional Council	
Holds the relevant public liability insurance	
Has a Masters Level qualification or the equivalent specialist knowledge, skills and experience	
Can demonstrate working at Level 7 capability in MSK related areas of practice or equivalent (such as advanced assessment diagnosis and treatment)	
Can demonstrate ability to operate at an advanced level of practice	
Work independently, without day to day supervision, to assess, diagnose, triage, and manage patients, taking responsibility for prioritising and managing a caseload of the PCN's Registered Patients	
Receive patients who self-refer (where systems permit) or from a clinical professional within the PCN, and where required refer to other health professionals within the PCN	
Work as part of a multi-disciplinary team in a patient facing role, using their expert knowledge of movement and function issues, to create stronger links for wider services through clinical leadership, teaching and evaluation	
Develop integrated and tailored care programmes in partnership with patients, providing a range of first line treatment options including self-management, referral to rehabilitation focussed services and social prescribing	
Make use of their full scope of practice, developing skills relating to independent prescribing, injection therapy and investigation to make professional judgements and decisions in unpredictable situations, including when provided with incomplete or contradictory information. They will take responsibility for making and justifying these decisions	
Manage complex interactions, including working with patients with psychosocial and mental health needs, referring onwards as required and including social prescribing when appropriate	
Communicate effectively with patients, and their carers where applicable, complex and sensitive information regarding diagnoses, pathology, prognosis and treatment choices supporting personalised care	
Implement all aspects of effective clinical governance for own practice, including undertaking regular audit and evaluation, supervision and training	

MSK FIRST CONTACT PRACTITIONER (CONTINUED)	
Develop integrated and tailored care programmes in partnership with patients through:	
Effective shared decision-making with a range of first line management options (appropriate for a patient's level of activation);	
Assessing levels of patient activation to support a patient's own level of knowledge, skills and confidence to self-manage their conditions, ensuring they are able to evaluate and improve the effectiveness of self-management interventions, particularly for those at low levels of activation;	
Agreeing with patient's appropriate support for self-management through referral to rehabilitation focussed services and wider social prescribing as appropriate; and	
Designing and implementing plans that facilitate behavioural change, optimise patient's physical activity and mobility, support fulfilment of personal goals and independence, and reduce the need for pharmacological interventions	
Request and progress investigations (such as x-rays and blood tests) and referrals to facilitate the diagnosis and choice of treatment regime including, considering the limitations of these investigations, interpret and act on results and feedback to aid patients' diagnoses and management plans	
Be accountable for decisions and actions via Health and Care Professions Council (HCPC) registration, supported by a professional culture of peer networking/review and engagement in evidence-based practice	
Work across the multi-disciplinary team to create and evaluate effective and streamlined clinical pathways and services	
Provide leadership and support on MSK clinical and service development across the PCN, alongside learning opportunities for the whole multi-disciplinary team within primary care	
Develop relationships and a collaborative working approach across the PCN, supporting the integration of pathways in primary care	
Encourage collaborative working across the wider health economy and be a key contributor to supporting the development of physiotherapy clinical services across the PCN	
Liaising with secondary and community care services, and secondary and community MSK services where required, using local social and community interventions as required to support the management of patients within the PCN	
Support regional and national research and audit programmes to evaluate and improve the effectiveness of the First Contact Practitioner (FCP) programme. This will include communicating outcomes and integrating findings into own and wider service practice and pathway development	

■ Complete
 ■ Ongoing

PARAMEDIC	
Is educated to degree/diploma level in Paramedicine or equivalent experience	
Is registered with the Health and Care Professions Council (HCPC)	
Has completed their two-year 'Consolidation of Learning' period as a "newly qualified paramedic"	
Has a further three years' experience as a band 6 (or equivalent) paramedic	
Is working towards developing Level 7 capability in paramedic areas of practice and, within six months of the commencement of reimbursement for that individual (or a longer time period as agreed with the commissioner), has completed and been signed off formally within the clinical pillar competencies of the Advanced Clinical Practice Framework	
If the Paramedic cannot demonstrate working at Level 7 capability in paramedic areas of practice or equivalent (such as advanced assessment diagnosis and treatment) the PCN must ensure that each Paramedic is working as part of a rotational model, in which they have access to regular supervision and support from clinicians signed off at clinical practice level 7.	
Work as part of a MDT within the PCN	
Assess and triage patients, including same day triage, and as appropriate provide definitive treatment (including prescribing medications following policy, patient group directives, NICE (national) and local clinical guidelines and local care pathways) or make necessary referrals to other members of the primary care team	
Advise patients on general healthcare and promote self-management where appropriate, including signposting patients to the PCN's social prescribing service, and where appropriate, other community or voluntary services	
Be able to perform specialist health checks and reviews within their scope of practice and in line with local and national guidance	
Perform and interpret ECGs	
Perform investigatory procedures as required	
Undertake the collection of pathological specimens including intravenous blood samples, swabs, and other samples within their scope of practice, and within line of local and national guidance	
Support the delivery of 'anticipatory care plans' and lead certain community services (e.g. monitoring blood pressure and diabetes risk of elderly patients living in sheltered housing)	
Provide an alternative model to urgent and same day GP home visit for the network and clinical audits	
Communicate at all levels across organisations ensuring that an effective, person-centred service is delivered	
Communicate proactively and effectively with all colleagues across the multi-disciplinary team, attending and contributing to meetings as required	
Maintain accurate and contemporaneous health records appropriate to the consultation, ensuring accurate completion of all necessary documentation associated with patient health care and registration with the practice	
Communicate effectively with patients, and where appropriate family members and their carers, where applicable, complex and sensitive information regarding their physical health needs, results, findings, and treatment choices	

■ Complete
 ■ Ongoing

MENTAL HEALTH PRACTITIONER	
Provide a combined consultation, advice, triage and liaison function, supported by the local community mental health provider	
Work with patients to support shared decision-making about self-management	
Work with patients to facilitate onward access to treatment services	
Work with patients to provide brief psychological interventions, where qualified to do so and where appropriate	
Work closely with other PCN-based roles to help address the potential range of biopsychosocial needs of patients with mental health problems. This will include the PCN's MDT, including, for example, PCN clinical pharmacists for medication reviews, and social prescribing link workers for access to community-based support	
May operate without the need for formal referral from GPs, including accepting some direct bookings where appropriate, subject to agreement on volumes and the mechanism of booking between the PCN and the provider	
A PCN must ensure that the post holder is supported through the local community mental health services provider by robust clinical governance structures to maintain quality and safety, including supervision where appropriate	

SOCIAL PRESCRIBING LINK WORKER

A PCN must provide to the PCNs patients access to a social prescribing service. To comply with this, a PCN may:

Directly employ Social Prescribing Link Workers, or

Where a PCN employs or engages a SPLW under the ARRS, the PCN must ensure that the SPLW:

Has completed the NHS England and NHS Improvement online learning programme

Is enrolled in, undertaking or qualified from appropriate training as set out by the Personalised Care Institute, and

Attends the peer support networks run by NHS England and NHS Improvement at ICS and/or STP level; in order to deliver the key responsibilities outlined below.

Where a PCN employs or engages one or more SPLW under the ARRS or sub-contracts provision of the SP service to another provider, the PCN must ensure that each SPLW providing the service has the following key responsibilities in delivering services to patients:

As members of the PCN's team of health professionals, take referrals from the PCN's Core Network Practices and from a wide range of agencies* to support the health and wellbeing of patients

Assess how far a patient's health and wellbeing needs can be met by services and other opportunities available in the community

Co-produce simple personalised care and support plan to address the patient's health and wellbeing needs by introducing or reconnecting people to community groups and statutory services, including weight management support and signposting where appropriate and it matters to the person

Evaluate how far the actions in the care and support plan are meeting the patient's health and wellbeing needs

Provide personalised support to patients, their families and carers to take control of their health and wellbeing, live independently, improve their health outcomes and maintain a healthy lifestyle

Develop trusting relationships by giving people time and focus on 'what matters to them'

Take a holistic approach, based on the patient's priorities and the wider determinants of health

Explore and support access to a personal health budget where appropriate

Manage and prioritise their own caseload, in accordance with the health and wellbeing needs of the population

Where required and as appropriate, refer patients back to other health professionals within the PCN

* agencies include but are not limited to: the PCN's members, pharmacies, MDTs, hospital discharge teams, allied health professionals, fire service, police, job centres, social care organisations, housing associations, VCSE organisations

SOCIAL PRESCRIBING LINK WORKER (CONTINUED)	
Identify a first point of contact for general advice and support and (if different) a GP to provide supervision for the SPLWs. This could be provided by one or more named individuals within the PCN.	
Ensure the SPLWs can discuss patient related concerns and be supported to follow appropriate safeguarding procedures (e.g. abuse, domestic violence and support with mental health) with a relevant GP.	
Ensure referrals to the SPLW are recorded within the GP clinical systems using the new national SNOMED codes in section 6.4.1 and 10	
Where a PCN employs or engages one or more SPLWs under the SRRS or sub-contracts provision of the service to another provider, the PCN must ensure that each SPLW has the following key wider responsibilities:	
Draw on and increase the strength and capacity of local communities, enabling local VCSE organisations and community groups to receive SP referrals from the SPLW	
Work collaboratively with all local partners to contribute towards supporting the local VCSE organisations and community groups to become sustainable and that community assets are nurtured, through sharing intelligence regarding any gaps or problems identified in local provision with commissioners and local authorities	
Have a role in educating non-clinical and clinical staff within the PCN through verbal or written advice or guidance on what other services are available within the community and how and when patients can access them.	
A PCN must be satisfied that organisations and groups to who the SPLW directs patients:	
Have basic safeguarding processes in place for vulnerable individuals	
Provide opportunities for the patient to develop friendships and a sense of belonging, as well as to build knowledge, skills and confidence	
Ensure that all staff working in practices that are members of the PCN are aware of the identity of the SPLW and the process for referrals.	
Work in partnership with commissioners, social prescribing schemes, local authorities and voluntary sector leaders to create a shared plan for social prescribing which must include how the organisations will build on existing schemes and work collaboratively to recruit additional SPLWs to embed one in every PCN and direct referrals to the voluntary sector.	